ERIE CANAL HARBOR DEVELOPMENT CORPORATION
at the offices of
Empire State Development – Buffalo Regional Office
95 Perry Street, Suite 500
Buffalo, NY 14203

Meeting of the Directors

Monday
February 10, 2014 – 10:30 AM

REVISED PROPOSED AGENDA

CORPORATE ACTION

1. Canalside - South Aud Block Redevelopment Project - Authorization to Enter into a Consultant Agreement for Architectural and Engineering Services; and Authorization to Take Related Actions

2. Canalside - South Aud Block Redevelopment Project - Authorization to Amend a Consultant Agreement for Master Architect Services; and Authorization to Take Related Actions

FOR INFORMATION

3. President’s Report – Oral Report
Item #1
FOR CONSIDERATION
February 10, 2014

TO: The Directors
FROM: Thomas P. Dee
SUBJECT: Canalside - South Aud Block Redevelopment Project
REQUEST FOR: Authorization to Enter into a Consultant Agreement for Architectural and Engineering Services; and Authorization to Take Related Actions

______________________________

CONTRACT NEED AND JUSTIFICATION

I. Contract Summary

Consultant: Fontanese Folts Aurbrecht Ernst
6395 West Quaker Street
Orchard Park, New York 14127

Contract Term: Thirty (30) months (approximately March 1, 2014 – Q4 2016)

Contract Amount: Base Amount not to exceed $2,076,726 plus a contingency of $413,274, for a total contract amount of $2,490,000.

Funding Source(s): New York Power Authority (Industrial Incentive)

II. Background

The Erie Canal Harbor Development Corporation (ECHDC), created in 2005 to spearhead the waterfront development effort with a mission to revitalize Western New York’s waterfront and restore economic growth to Buffalo based on the region’s legacy of pride, urban significance and natural beauty, is currently leading Phase 3 of the Inner Harbor Development. Phase 3 centers around Canalside - a mixed use, urban entertainment destination in the City of Buffalo, Erie County, New York.

The Canalside Project Area is bounded on the north by Upper Terrace and Exchange Streets and Perry Boulevard; on the east by Washington Street and Seymour H. Knox III Plaza; on the south by Perry Street and the Buffalo River and on the west by Erie Street, Marine Drive, and Pearl and Commercial Streets. This site enjoys a number of benefits, including an efficient roadway network that supports regional and international access; convenient access to the NYS Thruway and NFTA’s Metro Rail system; and proximity to a host of local and regional natural, historic,
and cultural amenities, including but not limited to the First Niagara Center, the Central Wharf/Commercial Slip adjoining the Buffalo River, as well as world-class architecture, museums, music and entertainment venues. Canalside annually hosts over 800,000 visitors with an array of appealing activities integrating arts and cultural experiences with recreational activities, regular programming, waterside opportunities and special events captizing on the diversified resources in the Western New York region.

The Canalside project will comprise of public/private investment consisting of commercial (retail, lodging, and office), cultural, and residential space on approximately 20 acres over five City blocks near the foot of Main Street. More specifically, the Canalside project will consist of retail and restaurant space; hotel/lodging space; residential space and cultural space within the Project Area. Canalside will provide various year-round offerings and experiences, including restaurants, entertainment venues, retail outlets, cultural attractions, vast public spaces, and increased access to Buffalo’s waterfront, appealing to a wide demographic of visitors and residents. Parking in the project area would be consolidated within strategically located parking garages, with a few small surface lots and a limited number of on-street parking options also available.

The former Memorial Auditorium Block (“Aud Block”) was acquired by the ECHDC in 2008 and since that time, ECHDC has invested public funds remediating hazardous waste, lead and asbestos containing materials, completing demolition of the Memorial Auditorium, relocating utilities and preparing the site for future development. Through a local planning process, the Aud Block has been divided into multiple parcels reflecting the 19th century streets/building typology of the site.

The “Canals and Public Environments”, or public space on the Aud Block, was designed as an interpretive landscape of water features and site amenities that will help visitors understand the history and character of the former canal district and its significance to the City, New York State and the nation. The “Canals and Public Environments” (Inner Harbor Development - Phase 3A) contract is expected to be completed by 2014.

In October 2013 the ECHDC Board of Directors accepted the Explore & More Children’s Museum Matser Plan and authorized a non-binding agreement to move forward with the cultural facility. Earlier, the Board of Directors authorized moving forward with a lease agreement for a Restaurant Operator to open a permanent restaurant.

The Canalside Project is further described in the Modified General Project Plan (“MGPP”) adopted and affirmed by the ESD Board of Directors in 2013.

III. The Project

With the construction of the public space currently underway, the ECHDC is focusing its efforts on the redevelopment of the area to the south of the canals. The “South Aud Block
Redevelopment Project” is bounded on the north and west by the new canals, on the east by Main Street and the south by Marine Drive.

The South Aud Block consists of nearly one-acre of development space. The redevelopment plan includes the reconstruction of Lake Street, between Marine Drive and the existing Whipple Truss bridge, and Lloyd Street, between Marine Drive and the existing double Schwartz Arch bridge. While these streets are mainly intended for pedestrian traffic, it is expected that they will handle bus drop-offs for the Children’s Museum, valet service, deliveries, refuse disposal, maintenance vehicles and emergency vehicles. The streets will also be used for programming, outdoor seating, and special events.

Three buildings shall be constructed, including up to a 15,900 GSF core & shell structure on Parcel A2.1, a 80,000 GSF core & shell structure on Parcels A2.2 and A2.3 (incorporating the former Prime Slip), and 3,500 GSF structure on Parcel A2.4.

The open space located west of the building on Parcel A2.4 shall be redeveloped to include a trailhead for the Erie Canalway Trail, as well as signage to mark a nodal point along Erie County’s Shoreline Trail. This location is considered the “start” of the statewide Erie Canalway Trail, as well as the demarcation between two major sections of the Shoreline trail.

The South Aud Block redevelopment will require a complete exterior building and outdoor lighting program, including tenant signage. Outdoor lighting will include the streets and towpath along the proposed buildings, as well as lighting over the existing canals. It is expected that structural supports would be required off the South Aud Block site for lighting over the canals. In addition, wayfinding and environmental graphic signage will be required for the site.

Finally, given the number of visitors and tourists to Canalside and the requirement to maintain access along the towpath during construction, a safe, attractive and interesting “construction fence” shall be required for the entire perimeter of the project.

IV. Selection Process

On October 11, 2013 ECHDC advertised for the South Aud Block Redevelopment Project in the New York State Contract Reporter. The Request for Proposals (RFP) sought to retain professional architecture, engineering, landscape architecture, and/or land surveying consultant firms and/or teams to provide final design services for the Project. On November 7, 2013, ECHDC received and opened 10 proposals, all consisting of consultant teams. These proposals were reviewed and scored by the Selection Committee and four (4) firms were short-listed for interviews.

The final rankings of the Selection Committee are as follows:

1. Fontanese Folts Aubrecht Ernst
2. Flynn Battaglia
3. Chaintreuil Jensen Stark
4. Carmina Wood Morris

The Fontanese Folts Aurbrecht Ernst consultant team also includes IBC Engineers, PC (MEP/FP), RAM-TECH Engineer, PC (MBE - LEED/NYSERDA, Energy Modeling and Commissioning), Cardinal Conley + Associates (Historic Interpretive Planning), Ravi Engineers (MBE - Structural Engineering), Fisher Associates (WBE - Site, Civil, Geotechnical and Environmental Engineering), Nussbaumer Clarke, Inc. (Site Electrical Engineering), Lighting Design Innovations (WBE - Exterior Lighting Design), Frank T. Brzezinski (Landscape Architect), Inside Designs, Inc. (WBE - Interior Design), and Baer & Associates, LLC (Cost Estimating).

Fontanese Folts Aurbrecht Ernst is well suited for this project, having completed several high profile building projects in the City of Buffalo, including mixed-use buildings at Canalside and Ithaca. Based on their knowledge of ECHDC work to date and these other significant projects, Fontanese Folts Aurbrecht Ernst has the advantage of being able to “hit the ground running”. In addition to the prime’s experience, this WNY-based team has collaborated together on several projects in New York State.

The team will be lead by principal Philip DiNicola and assisting principal, Donald Aubrecht. The team clearly understands the complexity of the project, the selected operators and issues, and the time constraint of providing a construction bid package by the end of 2014.

Pursuant to State Finance Law Section 139-j and 139-k and the Corporation’s policy related thereto, staff has: a) considered proposed contractor’s ability to perform the services provided for in the proposed contract; and b) consulted the list of offerers determined to be non-responsible bidders and debarred offerers maintained by the New York State Office of General Services. Based on the foregoing, staff considers the proposed contractor to be responsible.

V. Scope of Work

The Fontanese Folts Aurbrecht Ernst team will provide services to complete detailed architectural and engineering design and the preparation of the construction bid package, including all plans, proposals, specifications, estimates, notes, special contract requirements, and any other contract documents necessary to advance the Project to construction, as well as construction administration and commissioning. The Fontanese Folts Aurbrecht Ernst team will be the “architect of record” under the direction of Ehrenkrantz, Eckstut & Kuhn, a Perkins Eastman Company, the “master architect”. Detailed tasks include the following:

Task 1: Concept Design
The Consultant will be responsible for working with ECHDC, Explore & More Children’s Museum, the selected Restaurant Operator and the Department of Transportation to further expand and define the programming requirements for the respective buildings and site. The initial tenant floorplans for the site are included in Exhibits C and D. The Consultant will be
responsible to develop a concept design for the project (i.e., buildings and site plan) over a four-week period.

**Task 2: Schematic Design**
The Consultant will be responsible for working with ECHDC and the parties listed under the Concept Design phase over a six-week period to develop a schematic design for the core and shell of three buildings and the site work.

Other: Design and performance requirements including NYSERDA and LEED, outline specification, estimate of probable cost, schedule, and energy report as detailed above. Canalside Design Review Committee presentation materials as defined in the Design Guidelines.

**Task 3: Design Development**
The Consultant will be responsible for working with ECHDC and the parties previously listed over a six-week period to complete design development for the core and shell of three buildings, interiors for the required spaces, and the site work, including exterior/site lighting, wayfinding and environmental graphics, and construction fencing.

Other: Design and performance requirements confirmed, draft specification sections, updated estimate of probable cost, updated construction schedule, and updated energy report as detailed above. Canalside Design Review Committee presentation materials as defined in the Design Guidelines.

**Task 4: Construction Documents**
The Consultant will be responsible for working with ECHDC and the parties previously listed over a twelve-week period to complete all construction documents required for the core and shell of three buildings, interiors for the required spaces, and the site work, including exterior/site lighting, wayfinding and environmental graphics, and construction fencing.

75% Construction Documents:
Drawings: All required drawings shall be considered 75% complete or greater.
Other: Design and performance requirements re-confirmed, draft-final specification sections, 75% estimate of probable cost, draft-final construction schedule, draft-final energy report, 75% calculations, draft of special inspections RFP scope of work, and draft permits as detailed above.

100% Construction Documents:
Drawings: All required drawings shall be considered 100% complete and final.
Other: Design and performance requirements re-confirmed, final specification sections, final estimate of probable cost, final construction schedule, final energy report, calculations, final special inspections RFP scope of work, and permits as detailed above. Canalside Design Review Committee and City of Buffalo Site Plan Review presentation materials as defined in the Design Guidelines.
Task 5: Signature Submittal
The Consultant will be responsible, following a review and incorporation of comments from ECHDC, to produce original Contract Documents, stamped and signed by an architect or engineer appropriately licensed to practice in the State of New York, for signature by ECHDC. The Consultant will be responsible to submit to ECHDC all final construction quantities.

Task 6: Bidding and Awarding
The Consultant will be responsible to provide assistance during the contract(s) advertising and award process, including assistance in pre-qualifying potential bidders, attendance at pre-bid meetings, reviewing and providing responses to bidder inquiries, preparing and issuing addendums as needed, responding to Requests for Information submitted by potential bidders, and assistance in reviewing bids. The Consultant will be responsible to provide a written recommendation as to the low bid submission and contract award.

Task 7: Construction Administration
The Consultant will be responsible to provide construction contract administration services in conformance with ECHDC’s construction schedule. The Consultant Team shall be a representative of, and shall advise and consult with, the ECHDC during the construction phase.

Task 8: Buffalo and Erie County Historical Society
The Buffalo History Museum will provide a team of interpretive specialists and the unique resources of our museum collection to facilitate the interpretation of the site’s history and Buffalo’s unique heritage as it relates to the site. The museum staff will assist the Consultant throughout the design, bid and construction administration services.

Task 9: Streetscape
The Consultant will be responsible to provide streetscape plans along Marine Drive (between Commercial Street and Main Street) and Main Street (between Scott Street and the Buffalo River) through schematic-level drawings. These streetscapes will conform to City of Buffalo Complete Street guidelines, incorporate Shoreline Trail signage and significantly enhance the landscape features while tying together the various blocks of the Canalside project. It is anticipated that these schematic-level plans will become the basis for a separate design and construction project.

The estimated project schedule is as follows:

- Advertisement: October 11, 2013
- Proposals Due: November 7, 2013
- Review/Short-list: November 13, 2013
- Short-list Notification: November 14, 2013
- Interviews: December 4, 2013
- ECHDC Board Approval: February 10, 2014
- Detailed Design Start: February 25, 2014
Detailed Design End: December 2014

Construction Advertisement: Q1 2015
Construction Begins: Q2 2015
Construction Ends: Q4 2016

VI. **Contract Term, Price and Funding**

The Consultant Agreement will cover fees and direct expenses over an approximate 30-month period (approximately Q1 2014 – Q4 2016).

The Contract amount with the Fontanese Folts Aurbrecht Ernst team to complete the above scope of work shall not exceed $2,490,000, including a contingency of $413,274.

The total contract fee will be “cost plus fixed fee”, payable in releases as the work is completed. The fee is based on approved man-hour estimates and salary schedules, and includes an allowance for incidental out of pocket project expenses (i.e., travel, reproduction costs, postage and delivery charges, permits and miscellaneous fees). Labor and expenses will be reimbursed on a monthly basis upon submission of timesheets and acceptable receipted documentation.

The funding source shall be the New York Power Authority (Industrial Incentive).

VII. **Non-Discrimination and Contractor & Supplier Diversity**

Erie Canal Harbor Development Corporation’s Non-Discrimination and Contractor & Supplier Diversity policies will apply to this Project. The Consultant shall be required to include minorities and women in any job opportunities created, to solicit and utilize MWBEs for any contractual opportunities generated in connection with the Project and shall be required to use Good Faith Efforts (pursuant to 5 NYCRR §142.8) to achieve an overall Minority and Women Business Enterprise (MWBE) Participation Goal of 30%. The overall goal shall include a Minority Business Enterprise (MBE) Participation Goal of 15% and a Women Business Enterprise (WBE) Participation Goal of 15% related to the total value of Erie Canal Harbor Development Corporation’s funding.

Sub-consultants on the Fontanese Folts Aurbrecht Ernst team, listed by MWBE percentages, are as follows:

8.8% RAVI Engineering and Land Surveying, P.C. (MBE)
    *Mr. Nagappa Ravindra, 574 Main Street, East Aurora, NY 14052*

7.3% RAM-Tech Engineers, P.C. (MBE)
    *Mr. Ravi Raman, 2495 Main Street, Buffalo, New York 14214*
7.1% Fisher Associates (WBE)
   Ms. Claire Fisher, 325 Delaware Avenue, Buffalo NY 14202

4.6% Inside Designs, Inc. (WBE)
   Ms. Kathy Lewandowski, 726 Exchange Street, Buffalo, NY 14210

2.8% Lighting Designs Innovations (WBE)
   Ms. Kimberly Mercier, 2804 West Main Street Rd, Batavia, NY 14020

0.6% Foit-Albert Associates (WBE)
   Ms. Beverly Foit-Albert, 763 Main Street, Buffalo, NY 14020

Overall, the consultant team has achieved a combined MWBE involvement of 32% (16.1% MBE, 15.1% WBE).

VIII. Environmental Review

Empire State Development staff has determined that the action, which involves entering into a contract for the purposes of engaging a design consultant team to undertake detailed architectural design and engineering of the South Aud Block Redevelopment project without committing the agency to undertake any future project, constitutes a Type II action as defined by the New York State Environmental Quality Review Act and the implementing regulations for the New York State Department of Environmental Conservation. No further environmental review is required at this time.

IX. Requested Action

The Directors are requested to (1) make a determination of responsibility with respect to Fontanese Folts Aurbrecht Ernst as the proposed South Aud Block Redevelopment project consultant team; (2) authorize the Corporation to enter into a contract with Fontanese Folts Aurbrecht Ernst to complete the above listed scope of work for an amount not to exceed $2,490,000 (which includes a contingency of $413,274) and; (3) to take all related actions.

X. Recommendation

Based on the foregoing, I recommend approval of the requested actions.

XI. Attachments

Resolution
BE IT RESOLVED, that upon the basis of the materials presented to this meeting (the "Materials"), a copy of which is hereby ordered filed with the records of the Corporation, the Corporation hereby finds Fontanese Folts Aurbrecht Ernst to be responsible; and be it further

RESOLVED, that the Corporation is hereby authorized to enter into a contract with Fontanese Folts Aurbrecht Ernst to complete the work for a base contract amount of TWO MILLION SEVENTY-SIX THOUSAND SEVEN HUNDRED TWENTY-SIX DOLLARS ($2,076,726), plus a contingency amount of FOUR HUNDRED THIRTEEN THOUSAND TWO HUNDRED SEVENTY-FOUR DOLLARS ($413,274) for a total contract price not to exceed TWO MILLION FOUR HUNDRED NINETY THOUSAND DOLLARS ($2,490,000) for the purposes and services, and substantially on the terms and conditions, set forth in the Materials; and be it further

RESOLVED, that the President of the Corporation or his designee be, and each of them hereby is, authorized to take such action and execute such documents as may be necessary or appropriate to carry out the foregoing resolution.

* * *
Item #2
FOR CONSIDERATION
February 10, 2014

TO: The Directors

FROM: Thomas P. Dee

SUBJECT: Canalside - South Aud Block Redevelopment Project

REQUEST FOR: Authorization to Amend a Consultant Agreement for Master Architect Services; and Authorization to Take Related Actions

________________________________________________________

CONTRACT NEED AND JUSTIFICATION

I. Contract Summary

Consultant: Ehrenkrantz, Eckstut & Kuhn, a Perkins Eastman Company
115 Fifth Avenue
New York, NY 10003

Contract Term: Thirty (30) months (approximately March 1, 2014 - September 30, 2016)

Contract Amount: Base Amount not to exceed $236,000 (no contingency) for a total contract amount of $5,335,109

Funding Source(s): New York Power Authority (Industrial Incentive)

II. Background

In January 2006, the Directors approved the retention of Ehrenkrantz, Eckstut & Kuhn, a Perkins Eastman Company (formerly Ehrenkrantz, Eckstut & Kuhn Architects) (the “Consultant”) to provide design and consulting services for the Canalside Project (“Project”). The Consultant was originally selected pursuant to a Request for Proposals (“RFP”) published on November 28, 2005. As the Canalside Project has evolved, the Erie Canal Harbor Development Corporation (“ECHDC”) Directors have authorized additional services to be performed by the Consultant. Currently, compensation for the Consultant is capped at $5,099,109.

To date the Consultant’s work product has resulted in a site design for the Project (including the production of a model of the same); proposed programming for the site, including the various public spaces, the formation of common imagery for the Project and conceptual design services and the expansion of the schematic and design development.
The Canalside Project is now entering the next phase of development and the Corporation is looking to protect the “design intent” for the Project as it proceeds through final design and construction; continued guidance of the South Aud Block consultant team will be required. To that end, the Corporation is seeking authorization to expand the Consultant’s services as set forth below. Due to the Consultants extensive work on the Project design, intimate involvement with all the stakeholders and the public unveiling of the Project, it was not deemed feasible to bid out this work. A Contract Reporter Exemption was granted on February 7, 2014 for the proposed amendment.

Pursuant to State Finance Law Section 139-j and 139-k and the Corporation’s policy related thereto, staff has; a) considered proposed contractor’s ability to perform the services provided for in the proposed contract; and b) consulted the list of offerers determined to be non-responsible bidders and debarred offerers maintained by the New York State Office of General Services. Based on the foregoing, staff considers the proposed contractor to be responsible.

III. The Consultant

Ehrenkrantz, Eckstut & Kuhn, a Perkins Eastman Company will continue to lead the design as “Master Architect”. The Consultant will be lead by Stan Eckstut as Principal-in-charge and Hilary Bertsch as Project Leader will head the design effort. Additional Ehrenkrantz, Eckstut & Kuhn staff members will be added as necessary to complete the various assignments for the Consultant project team.

IV. Additional Scope of Work

Generally, the Consultant’s role as designer and “Master Architect” has evolved for Canalside. The design represents a one-of-a-kind project, unique to the local conditions, with a complex program site, and series of stakeholders. As the project evolves through final design and construction, new information developed along with the unique and complex requirements can be expected to continue to manifest themselves in issues that require creative design solutions to complete the Master Plan. In order to protect the design intent for the project as it proceeds through final design and construction, there is a need for continuous design guidance and on-board reviews of the South Aud Block consultant team efforts, including through the construction phase. Tasks will include leading the Concept Phase, assisting through the remainder of the design phase tasks, as well as commenting on the “Interpretation of Design” throughout the project implementation process on work developed and constructed by others. The South Aud Block consultant team consultant team will be directly engaged by Ehrenkrantz, Eckstut & Kuhn on behalf of the ECHDC so that the assembled team can preserve the “integrity of the design” within the construction documents, which will allow the ECHDC to solicit bids for the execution of construction of the South Aud Block Redevelopment project.
V. **Contract Term, Price and Funding**

The Consultant Amendment will cover fees and direct expenses over an approximate 30-month period (approximately March 2014 - September 2016).

The Contract amount with Ehrenkrantz, Eckstut & Kuhn, a Perkins Eastman Company to complete the above additional scope of work shall not exceed $236,000 (no contingency).

The total contract fee will be “cost plus fixed fee”, payable in releases as the work is completed. The fee is based on approved man-hour estimates and salary schedules, and includes an allowance for incidental out of pocket project expenses (i.e., travel, reproduction costs, postage and delivery charges, permits and miscellaneous fees). Labor and expenses will be reimbursed on a monthly basis upon submission of timesheets and acceptable receipted documentation.

The funding source shall be the New York Power Authority (Industrial Incentive).

VI. **Non-Discrimination and Contractor & Supplier Diversity**

Erie Canal Harbor Development Corporation’s Non-Discrimination and Contractor & Supplier Diversity policies will apply to this Project. The Consultant shall be required to include minorities and women in any job opportunities created, to solicit and utilize MWBEs for any contractual opportunities generated in connection with the Project and shall be required to use Good Faith Efforts (pursuant to 5 NYCRR §142.8) to achieve an overall Minority and Women Business Enterprise (MWBE) Participation Goal of 30%. The overall goal shall include a Minority Business Enterprise (MBE) Participation Goal of 15% and a Women Business Enterprise (WBE) Participation Goal of 15% related to the total value of Erie Canal Harbor Development Corporation’s funding.

Sub-consultants on the EEK team, listed by MWBE percentages, are as follows:

15%  Singleton Construction (MWBE)
  Ms. Carla Singleton, 95 Perry Street, Suite 101, Buffalo NY 14204

15%  Design Synergies Architecture P.C. (WBE)
  Ms. Roxanne Button, 7 Danbury Lane, Tonawanda NY 14217

VII. **Environmental Review**

Empire State Development staff has determined that the action, which involves amending a contract for the purposes of engaging a design consultant team to undertake detailed architectural design and engineering of the South Aud Block Redevelopment project without committing the agency to undertake any future project, constitutes a Type II action as defined by the New York State Environmental Quality Review Act and the implementing regulations for
the New York State Department of Environmental Conservation. No further environmental review is required at this time.

VIII. **Requested Action**

The Directors are requested to (1) make a determination of responsibility with respect to Ehrenkrantz, Eckstut & Kuhn, a Perkins Eastman Company; (2) authorize the Corporation to enter into a contract amendment with Ehrenkrantz, Eckstut & Kuhn, a Perkins Eastman Company to complete the above listed scope of work for an amount not to exceed $236,000 (no contingency) and; (3) to take all related actions.

IX. **Recommendation**

Based on the foregoing, I recommend approval of the requested actions.

X. **Attachments**

Resolution
South Aud Block Renderings
BE IT RESOLVED, that upon the basis of the materials presented to this meeting (the "Materials"), a copy of which is hereby ordered filed with the records of the Corporation, the Corporation hereby finds Ehrenkrantz, Eckstut & Kuhn, a Perkins Eastman Company to be responsible; and be it further

RESOLVED, that the Corporation is hereby authorized to enter into a contract with Ehrenkrantz, Eckstut & Kuhn, a Perkins Eastman Company to complete the work for a base contract amount of TWO HUNDRED THIRTY-SIX THOUSAND DOLLARS ($236,000), with no contingency amount for a total contract price not to exceed FIVE MILLION THREE HUNDRED THIRTY-FIVE THOUSAND ONE HUNDRED NINE DOLLARS ($5,335,109) for the purposes and services, and substantially on the terms and conditions, set forth in the Materials; and be it further

RESOLVED, that the President of the Corporation or his designee be, and each of them hereby is, authorized to take such action and execute such documents as may be necessary or appropriate to carry out the foregoing resolution.

* * *